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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2020

OMB No. 1545-0047

Den	artment c	of the Treasury	Do not enter social security numbers on this form as it may).	Open to Public					
		enue Service	Go to www.irs.gov/Form990 for instructions and the lates	the second s		Inspection					
A	For the	e 2020 calend	lar year, or tax year beginning Jul 1 , 2020, and endi	ng J	un 30	, 20 21					
в	Check if	f applicable:	C Name of organization C.S. Lewis Institute		-	er identification number					
	Address	s change	Doing business as		54-18						
	Name ch	hange	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite 301		ne number					
	Initial ret	turn	(703)	914-5602							
	Final return/terminatedCity or town, state or province, country, and ZIP or foreign postal codeAmended returnSpringfield, VA 22151G Gross return										
	Amende	ed return		eceipts \$1,735,053.							
	Applicat	tion pending	F Name and address of principal officer:			subordinates? Yes X No					
			Joel S Woodruff, 8001 Braddock Road #301, Springfield, VA 2			s included? Yes No					
1	Tax-exe	empt status:	X 501(c)(3) 501(c) () ◄ (insert no.) 4947(a)(1) or 527			. See instructions					
J	Website	e: ► N/A			exemption n						
к	Form of	organization:	Corporation Trust Association Other L Year of form	nation: 1976	M State o	f legal domicile: VA					
P	art I	Summa				23					
	1		cribe the organization's mission or most significant activities: In t		of C.	S. Lewis,					
Ce		we deve	lop wholehearted disciples of Jesus Christ wh	o will							
Activities & Governance		articul	ate, defend, share, and live their faith in p	ersonal an	1d publ	ic life.					
ver	2		box ► □ if the organization discontinued its operations or dispose								
69	3	Number of			3	12					
Š	4	Number of	independent voting members of the governing body (Part VI, line 1 per of individuals employed in calendar year 2020 (Part V, line 2a)	b) 	4	11					
ties	5	Total numb	5	19							
tivi	6		per of volunteers (estimate if necessary)		6						
Ac	7a		ated business revenue from Part VIII, column (C), line 12		7a	0.					
_	b	Net unrela	ted business taxable income from Form 990-T, Part I, line 11		7b	0.					
				Prior Ye		Current Year					
Ð	8		ons and grants (Part VIII, line 1h)		,867.	1,666,193.					
Revenue	9		ervice revenue (Part VIII, line 2g)		3,170.	66,471.					
lev	10		t income (Part VIII, column (A), lines 3, 4, and 7d)	1	,626.	119.					
	11		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		769.	2,269.					
	12		ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,687	,432.	1,735,052.					
	13		similar amounts paid (Part IX, column (A), lines 1–3)								
	14		aid to or for members (Part IX, column (A), line 4)								
Se	15		her compensation, employee benefits (Part IX, column (A), lines 5-10)	794	1,706.	864,468.					
Sus	16a		al fundraising fees (Part IX, column (A), line 11e)	and the second second	and the second	and the second second second second second					
Expenses	b	Total fund	aising expenses (Part IX, column (D), line 25) ► 8,901.	and a second second		D1C 104					
ш	17		enses (Part IX, column (A), lines 11a–11d, 11f–24e)		4,491.	716,174.					
	18		nses. Add lines 13–17 (must equal Part IX, column (A), line 25)		9,197.	1,580,642.					
	19	Revenue le	ess expenses. Subtract line 18 from line 12		L,765.	154,410.					
Net Assets or	5			Beginning of Cu		End of Year					
sets	20	Total asse	ts (Part X, line 16)		2,298.	1,482,367.					
t As	21		ties (Part X, line 26)		9,163.	913,141.					
Ne	22		or fund balances. Subtract line 21 from line 20	413	3,135.	569,226.					
P	art II	Signatu	re Block								
U	nder pena	alties of periury	. I declare that I have examined this return, including accompanying schedules and st	atements, and to t	ne best of m	y knowledge and belief, it i					

true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

				11/22/2021	
Sign	Signature of officer			Date	
Here	Joel S Woodruff, President Type or print name and title				
	Print/Type preparer's name Preparer	's signature	Date	Check 🗙 if	PTIN
Paid	Robert J. Morrow, CPA	Z PA	11/22/20	self-employed	P01279326
Preparer	Firm's name MORROW, PC			Firm's EIN ► 20-4	1621255
Use Only	Firm's address ► 8665 SUDLEY RD # 230	, MANASSAS, VA 20110)	Phone no. (571) 3	331-0348
May the IRS	discuss this return with the preparer shown a				XYes 🗌 No
	I. D. J. Him Art Mating and the concrete instru-		REV 09/08/21 F	PRO	Form 990 (2020)

For Paperwork Reduction Act Notice, see the separate instructions. BAA

Form 99	2020) Page 2
Part	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	riefly describe the organization's mission:
	n the legacy of C. S. Lewis,
	e develop wholehearted disciples of Jesus Christ who will
	rticulate, defend, share, and live their faith in personal and public life.
2	id the organization undertake any significant program services during the year which were not listed on the rior Form 990 or 990-EZ?
3	id the organization cease conducting, or make significant changes in how it conducts, any program ervices?
4	escribe the organization's program service accomplishments for each of its three largest program services, as measured by xpenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, ne total expenses, and revenue, if any, for each program service reported.
4a	Code: (Expenses \$ 1,166,084. including grants of \$ 0.) (Revenue \$ 50,824.)
	iscipleship and Mentoring
4b	Code:) (Expenses \$44,849. including grants of \$0.) (Revenue \$15,647.) onferences and Lectures
4c	Code:) (Expenses \$ 176,158. including grants of \$0.) (Revenue \$ 1,623,593.)
	11 other Programs
4d	ther program services (Describe on Schedule O.)
4e	Expenses \$ including grants of \$) (Revenue \$)otal program service expenses > 1,387,091.

Form 99	0 (2020)		I	Page 3
Part	V Checklist of Required Schedules			
		-	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	×	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	×	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		×
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .	4		×
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		×
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		×
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10		×
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		×
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		×
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	×	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		×
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		×
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If	4.01		
13	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b 13		×
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	×	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
-	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b	×	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		×
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		×
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> See instructions	17		×
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	×	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19		×
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		×
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		×

Form 99	0 (2020)		I	Page 4
Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		×
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .	23		×
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		×
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		×
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		×
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		×
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		×
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		×
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		×
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		×
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		×
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		×
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		×
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		×
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		×
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		×
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		×
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		×
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		×
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	×	
Part				
	Check if Schedule O contains a response or note to any line in this Part V	• •	· ·	
10	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 21		Yes	No
na b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable1121Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable10			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			

reportable gaming (gambling) winnings to prize winners? . .

1c

Form 99	0 (2020)		F	Page 5
Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 19			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	×	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		×
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
- 4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
τu	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		×
b	If "Yes," enter the name of the foreign country ►	10		
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		×
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		×
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
ou	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		×
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	×	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	×	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.		
	required to file Form 8282?	7c		×
d	If "Yes," indicate the number of Forms 8282 filed during the year	7.		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		×
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	0		
•	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0-		
a L	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O .	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		

Form 99	90 (2020)		F	-age 6
Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI	See in	struc	tions.
Secti	on A. Governing Body and Management	• •		
0000	on A. doverning body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 12		100	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent . 1b 11			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		×
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		×
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		×
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		×
6	Did the organization have members or stockholders?	6		×
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		×
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		×
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	×	
b	Each committee with authority to act on behalf of the governing body?	8b	×	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		×
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Rever	iue C		Na
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes X	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10a	^	
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	×	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	×	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	10-		
12a b	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a 12b	××	
		120	^	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	×	
13	Did the organization have a written whistleblower policy?	13	×	
14	Did the organization have a written document retention and destruction policy?	14	×	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	×	
b	Other officers or key employees of the organization	15b	×	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		×
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
~	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure	100		1
17	List the states with which a copy of this Form 990 is required to be filed ► See Part VI, Line 17 stm	ıt		
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.		tion 5	501(c)

- **19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ► Peter Smith, 8001 Braddock Road #301, Springfield, VA 22151 (703)914-5602

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

				(0	C)					
(A)	(B)	Position (do not check more than or					one	(D)	(E)	(F)
Name and title	Average hours	box, unless person is both an officer and a director/trustee)						Reportable compensation	Reportable compensation	Estimated amount of other
	per week							from the	from related	compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1)Joel S. Woodruff	40.00									
President		×		×				130,821.	0.	0.
(2) Chris T. Morris	2.00									
Chair		×		×				0.	0.	0.
(3) Greg Jacob	0.00									
Vice-Chair		×		×				0.	0.	0.
(4) Jim Klinger, CPA	16.00	x		x					0	0
Treasurer	0.00	^		^				0.	0.	0.
(5) Kerry Knott	0.00	×						0.	0	0
Director	0.00	^						0.	0.	0.
(6) Arthur W. Lindsley, Jr. PhD Director (Emeritus)	0.00	×						0.	0.	0.
(7) Carl Wylie	1.00							0.	0.	0.
Secretary	1.00	×		×				0.	0.	0.
(8) Richard Parker	0.00									
Director		×						0.	0.	0.
(9) Thomas W. Simmons	40.00									
Executive Vice President				×				0.	0.	0.
(10) Mary B. Brennan	0.00									
Director		×						0.	0.	0.
(11)Sandor Zoltan Der	0.00									
Director		×						0.	0.	0.
(12) Steve Y. Yun	0.00									
Director		×						0.	0.	0.
(13) Marsha K. Nickels	0.00									
Director		×						0.	0.	0.
<u>(14)</u>										

Part	VI Section A. Officers, Directors,	rustees,	Key I	Emp			s, an	d H	lighest Compe	nsated	Emplo	yees (c	ontin	ued)
	(A) Name and title	(B) Average hours per week	box, office	unles er and	Pos neck is pe d a d	erson lirect	e than c is both or/trust	an ee)	compensation	(E) Reportable compensation from related	(F) Estimated amo of other compensation			
		(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organiza (W-2/1099		fro organiz related o		
(15)														
(16)														
(17)														
(18)														
(19)														
(20)														
(21)			-											
(22)														
(23)														
(24)														
(25)														
1b c	Subtotal		 n A	·		· ·	· ·		130,821.		0.			0.
d	Total (add lines 1b and 1c)								130,821.		0.	- 6		0.
2	Total number of individuals (including but reportable compensation from the organi		to tr	iose	e list	lea	above 1	e) w	no received more	e than \$1	00,000	or		
3	Did the organization list any former												Yes	No
4	employee on line 1a? <i>If "Yes," complete s</i> For any individual listed on line 1a, is the organization and related organizations <i>individual</i>	sum of re	portal	ble (com	npei	nsatio	n a		nsation fr	om the			×
5	Did any person listed on line 1a receive of for services rendered to the organization											4		×
Secti	on B. Independent Contractors		-											
1	Complete this table for your five high compensation from the organization. Rep												,	
	(A) Name and business add	ress							(B) Description of serv	ices		(C) Compensa	ation	

	(A) Name and business address	(B) Description of services	(C) Compensation
2	Total number of independent contractors (including but not limited to received more than \$100.000 of compensation from the organization ►	those listed above) who	

Part VIII Statement of Revenue

Pari	VIII	Statement of Rev Check if Schedule			espor	ise or note to a	ny line in this Pa	art VIII....		
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
its ts	1a	Federated campaig	ns .		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues			1b					
¶g, G	С	Fundraising events			1c		_			
ar /	d	Related organization			1d		-			
s, 0	e	Government grants	•	,	1e		-			
r Si	f	All other contribution and similar amounts no			1f	1,666,193.				
ibut	q	Noncash contributio				1,000,193.	-			
d O	9	lines 1a–1f			1g	\$				
an Co	h	Total. Add lines 1a-					1,666,193.			
						Business Code				
ice		Discipleship				812900	50,824.	50,824.	0.	0.
er	b	Conferences a	nd L	ectures	5	812990	15,647.	15,647.	0.	0.
n S en	С									
jram Ser Revenue	d									
Program Service Revenue	e									
σ.	g	All other program se Total. Add lines 2a-					66,471.			
	3	Investment income								
	0	other similar amoun	•	•			120.	120.	0.	0.
	4	Income from investr								
	5	Royalties				🕨				
				(i) Rea	l	(ii) Personal	_			
	6a	Gross rents	6a				_			
	b	Less: rental expenses					-			
	C L	Rental income or (loss)				►				
	d _	Net rental income o	r (ioss	i) (i) Securi	 ties	(ii) Other				
	<i>1</i> a	Gross amount from sales of assets		(.) 0000		() ©	-			
		other than inventory	7a			0.				
e	b	Less: cost or other basis					-			
evenue		and sales expenses .	7b			1.				
		Gain or (loss)	7c			-1.				
erF		Net gain or (loss)				🕨	-1.	-1.	0.	0.
Other R	8a	Gross income from		ndraising						
0		events (not including of contributions rep		d on lino						
		1c). See Part IV, line			8a					
	b	Less: direct expens			8b		-			
	c	Net income or (loss)				ents 🕨				
	9a	Gross income f			[
		activities. See Part I	IV, line	e19.	9a					
	b	Less: direct expens			9b					
	С	Net income or (loss)			ctiviti	es 🕨				
	10a	Gross sales of in			10-					
	b	returns and allowan Less: cost of goods			10a 10b					
	b C	Net income or (loss)								
s			, 2			Business Code				
e e	11a	Miscellaneous				812900	2,269.	2,269.	0.	0.
ant	b									
scellaneo Revenue	С									
Miscellaneous Revenue	d	All other revenue								
2	e	Total. Add lines 11a					2,269.	<u> </u>		
	12	Total revenue. See	Instru	uctions			1,735,052.	68,859.	0.	0.

Part IX Statement of Functional Expenses

Check if Schedule O contains a response or note to any line in this Part IX . **(D)** Fundraising expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses (B) (C) Program service expenses Management and general expenses 8b. 9b. and 10b of Part VIII. Grants and other assistance to domestic organizations 1 and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 130,821. 130,821. 0. 0. 6 Compensation not included above to disgualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 7 Other salaries and wages 733,647. 634,166. 99,481. Ο. 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 10 Payroll taxes 11 Fees for services (nonemployees): Management а Legal 0. 403. 0 403. b С Accounting 11,975. 0. 11,975. 0. d Lobbying Professional fundraising services. See Part IV, line 17 е Investment management fees f Other, (If line 11g amount exceeds 10% of line 25, column a (A) amount, list line 11g expenses on Schedule O.) Ο. 4,406. 4,406. 0. 36,639. 12 Advertising and promotion 36,639. 0. Ο. 13 20,884. 18,796. 2,088. 0. Office expenses Information technology 14 84,529. 59,170. 25,359. 0. 15 Royalties 6,043. Occupancy 60,428. 50,155. 4,230. 16 Travel 143. 114. 29. 17 Ο. Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 44,849 0. 19 Conferences, conventions, and meetings . Ο. 44,849. 3,302. 3,302. 0. Ο. 20 Interest 21 Payments to affiliates 6,856. 6,856. 22 Depreciation, depletion, and amortization . 0 0. 0. 23 5,309. 0. 5,309. Insurance 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25. column (A) amount, list line 24e expenses on Schedule O.) 0. Honoraria 46,000. 46,000. 0. а Newsletter 0. 181,754. 181,754. 0. b 17,007. 0. С Bank Fees 17,007. 0. Fellows Programs 135,295. 135,295. 0. 0. d All other expenses 56,395. 49,332. 2,392. 4,671. е 25 Total functional expenses. Add lines 1 through 24e 1,580,642. 1,387,091. 184,650. 8,901. Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ □ if following SOP 98-2 (ASC 958-720)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Form 990 (2020)

	n 990 (2	,			Page 11
Ρ	art X				
		Check if Schedule O contains a response or note to any line in this Pa	rt X		
	1	Cash-non-interest-bearing	325,119.	1	600,679.
	2	Savings and temporary cash investments	325,119.	2	301,466.
	2	Pledges and grants receivable, net	301,345.	2	301,400.
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director,		-	
	5	trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .		6	
ទ	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use	4,715.	8	4,827.
As	9	Prepaid expenses and deferred charges	443,628.	9	547,470.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 38, 282.			
	b	Less: accumulated depreciation 10b 13,908.	13,940.	10c	24,374.
	11	Investments-publicly traded securities		11	
	12	Investments-other securities. See Part IV, line 11		12	
	13	Investments-program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	3,551.	15	3,551.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	1,092,298.	16	1,482,367.
	17	Accounts payable and accrued expenses	87,537.	17	12,818.
	18	Grants payable		18	
	19		2,000.	19	7,000.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			
-iat	00	Secured mortgages and notes payable to unrelated third parties	173,109.	22 23	324,838.
-	23 24	Unsecured notes and loans payable to unrelated third parties	173,109.	23	324,030.
				24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
		of Schedule D	416,517.	25	568,485.
	26	Total liabilities. Add lines 17 through 25	679,163.	26	913,141.
ces		Organizations that follow FASB ASC 958, check here ► ⊠ and complete lines 27, 28, 32, and 33.			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
lan	27	Net assets without donor restrictions	410,535.	27	565,376.
Ва	28	Net assets with donor restrictions	2,600.	28	3,850.
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ► and complete lines 29 through 33.	2,000.		5,050.
or	29	Capital stock or trust principal, or current funds		29	
sts	29 30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SSE	31	Retained earnings, endowment, accumulated income, or other funds		31	
tΑ	32	Total net assets or fund balances	413,135.	32	569,226.
Ne	33	Total liabilities and net assets/fund balances	1,092,298.	33	1,482,367.
			-,002,200.		

REV 09/08/21 PRO

Form **990** (2020)

Form 99	00 (2020)			Pa	ige 12
Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				×
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,7	35,0)52.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,5	80,6	542.
3	Revenue less expenses. Subtract line 2 from line 1	3	1	54,4	10.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4	13,1	.35.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9		1,6	581.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10	5	69,2	226.
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash 🛛 Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," en	xplain ii	ר		
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	×	
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled o	r		
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		×
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ted on a	a		
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersight o	f		
	the audit, review, or compilation of its financial statements and selection of an independent accounta		2c	×	
	If the organization changed either its oversight process or selection process during the tax year, ex	plain or	ר 🗌		
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	rth in the	e		
	Single Audit Act and OMB Circular A-133?		3a		×
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	ergo the	ə 📃		
-	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a		3b		
	REV 09/08/21 PRO			n 990	(2020

Additional information from your Form 990: Return of Organization Exempt from Income Tax

Form 990: Return of Organization Exempt from Income Tax Part VI, Line 17 (continued)

Continuation Statement

	States Where Copy of Return is Required
АК	
CO	
КҮ	
MD	
МІ	
MN	
ND	
NH	
NM	
TN	
VA	
WA	
WI	
WV	

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047 2020

Open to Public

ection

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the	organization
-------------	--------------

	Insp
oyer identificat	ion number

Name of the organization	Employer identification number
C.S. Lewis Institute	54-1802015
Part I Reason for Public Charity Status. (All organizations must complete th	is part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1
- A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 2
- A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3
- A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state:
- An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.)
- A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college 9 or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- X An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than $33^{1}_{a}\%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g,
 - **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
 - Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, С its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
 - **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V.
 - Check this box if the organization received a written determination from the IRS that it is a Type I. Type II. Type III. е functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part IISupport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	on B. Total Support		1			1	
	dar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc					12	
13	First 5 years. If the Form 990 is for the	•			-		
Saati	organization, check this box and stop he on C. Computation of Public Suppor						
14	Public support percentage for 2020 (line 6			11 column (f)		14	%
15	Public support percentage from 2019 Sch					15	%
16a	33 ¹ / ₃ % support test-2020. If the organi					3 ¹ /3% or more,	
	box and stop here. The organization qua	lifies as a publ	icly supported	l organization			🕨 🗌
b	33 ¹ / ₃ % support test-2019. If the organi this box and stop here. The organization				,		,
17a	10%-facts-and-circumstances test — 20 10% or more, and if the organization m Part VI how the organization meets the organization	eets the facts facts	-and-circumst umstances tes	ances test, ch st. The organiz	eck this box a zation qualifies	and stop here s as a publicly	. Explain in
b	10%-facts-and-circumstances test — 20 15 is 10% or more, and if the organization in Part VI how the organization meets the organization	on meets the fa e facts-and-cir	acts-and-circu cumstances te	mstances test, est. The organ	, check this bo ization qualifie	ox and stop he is as a publicly	re. Explain
18	Private foundation. If the organization instructions	did not check	a box on line	e 13, 16a, 16b	, 17a, or 17b,	, check this bo	

Schedule A (Form 990 or 990-EZ) 2020

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support					,	,
Calen	dar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")	1,418,153.	1,867,613.	1,496,525.	1,491,867.	1,666,193.	7,940,351.
2	Gross receipts from admissions, merchandise		, ,	, ,	, , , , , , , , ,	, ,	
	sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	397,163.	154,382.	194,200.	193,170.	66,471.	1,005,386.
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons .	1,815,316.	2,021,995.	1,690,725.	1,685,037.	1,732,664.	8,945,737.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b						8,945,737.
Secti	on B. Total Support						0,010,101.
-	dar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						8,945,737.
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .	552.	711.	3,866.	1,626.	120.	6,875.
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
с	Add lines 10a and 10b	552.	711.	3,866.	1,626.	120.	6,875.
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	565.	1,645.	870.	769.	2,269.	6,118.
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the						8,958,730.
	organization, check this box and stop he	0	•		,		()()
Secti	on C. Computation of Public Suppo						
15	Public support percentage for 2020 (line			13, column (f))		15	99.85 %
16	Public support percentage from 2019 Sc		•				97.64 %
Secti	on D. Computation of Investment In						
17	Investment income percentage for 2020			-			0.08 %
18	Investment income percentage from 2019						0.09 %
19a	33 ¹ / ₃ % support tests-2020. If the organ						
Ŀ	17 is not more than 33 ¹ / ₃ %, check this box 33 ¹ / ₃ % support tests – 2019. If the organized	-	-	-		-	
b	line 18 is not more than 33 ¹ / ₃ %, check this						
20	Private foundation. If the organization d	id not check a	box on line 14	, 19a, or 19b, o	check this box	and see instru	ictions 🕨 🗌
		RE	V 09/08/21 PRO		50	adula A /Earm 00	0 or 990-EZ) 2020

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

Part IV Supporting Organizations (continued)

- Has the organization accepted a gift or contribution from any of the following persons? 11 A person who directly or indirectly controls, either alone or together with persons described in lines 11b and а 11c below, the governing body of a supported organization?
 - **b** A family member of a person described in line 11a above?
 - c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

- Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification. to the extent not previously provided? 1 2 Were any of the orga ed organization(s) or (ii) how the organization main 2 3 By reason of the rela have
- a significant voice in income or assets at supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Schedule A (Form 990 or 990-EZ) 2020

ning documents in effect on the date of notification, to the extent not previously provided?
anization's officers, directors, or trustees either (i) appointed or elected by the supporter serving on the governing body of a supported organization? <i>If "No," explain in Part VI intained a close and continuous working relationship with the supported organization</i> (s).
ationship described in line 2, above, did the organization's supported organizations han the organization's investment policies and in directing the use of the organization's all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's</i>

Yes No

2

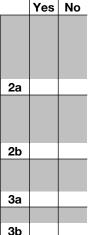
1

3

Yes No

11a

11b



Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
	Oberly temperary reddenen (eee mendedenen).	-		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

	e A (Form 990 or 990-EZ) 2020				Page 1
Part	V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organi	zations (continued	d)	
Sect	on D-Distributions				Current Year
1	Amounts paid to supported organizations to accomplish e			1	
2	Amounts paid to perform activity that directly furthers exe				
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
	Qualified set-aside amounts (prior IRS approval required-	–provide details in Part	VI)	5	
	Other distributions (describe in Part VI). See instructions.			6	
<u>7</u> 8	Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to whic	h the organization is rea	nonoivo	7	
• 	(provide details in Part VI). See instructions.	in the organization is res		8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount	1		10	
Sect	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	s	(iii) Distributable Amount for 2020
_1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required — <i>explain in Part VI</i>). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
e	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount			_	
<u>i</u>	Carryover from 2015 not applied (see instructions)			_	
]	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			_	
4	Distributions for 2020 from Section D, line 7: \$				
а	Applied to underdistributions of prior years			_	
b	Applied to 2020 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
e	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Pt III Ln 12: Other Income Part III, Line 12 Description: Other Income 2016: 565. 2017: 1645. 2018: 870. 2019: 769. 2020: 2269.

SCHE	DULE	D
(Form	990)	

Department of the Treasury

Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. IC+i--r inetr

2020 **Open to Public** Inspection

OMB No. 1545-0047

	-	_
► Go to www.irs.gov/Form990 for instructions and the latest information	ation	
Attach to Form 990.		

Name o	f the organization		Employer identification number
C.S	Lewis Institute		54-1802015
Par	Organizations Maintaining Donor Advi		ls or Accounts.
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a		^
~	funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, an only for charitable purposes and not for the benefit		
	conferring impermissible private benefit?		· · ·
Dov			· · · · · · · · Yes 🗌 No
Par		Vaa" on Form 000 Bart IV line 7	
	Complete if the organization answered "		
1	Purpose(s) of conservation easements held by the o		f - bistoria
	 Preservation of land for public use (for example, recreation of natural habitat 		f a historically important land area f a certified historic structure
	Protection of natural natural Preservation of open space		r a certilled historic structure
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contribution	n in the form of a conservation
_	easement on the last day of the tax year.		Held at the End of the Tax Year
а			
b	Total acreage restricted by conservation easements		
c	Number of conservation easements on a certified hi		
d	Number of conservation easements included in (
			· 2d
3	Number of conservation easements modified, trans	ferred, released, extinguished, or tern	
	tax year ►		
4	Number of states where property subject to conserv	vation easement is located \blacktriangleright	
5	Does the organization have a written policy reg		
	violations, and enforcement of the conservation eas	ements it holds?	· · · · · · 🗌 Yes 🗌 No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting	g, handling of violations, and enforcing o	conservation easements during the year
	►\$		
8	Does each conservation easement reported on line 2	2(d) above satisfy the requirements of s	section 170(h)(4)(B)(i)
•	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports of		
	balance sheet, and include, if applicable, the text of organization's accounting for conservation easemer		inclar statements that describes the
Dout			Other Similar Accets
Part	III Organizations Maintaining Collections Complete if the organization answered "		Other Similar Assets.
			a statement and belance about works
Id	If the organization elected, as permitted under FAS of art, historical treasures, or other similar assets		
	service, provide in Part XIII the text of the footnote t		
b	If the organization elected, as permitted under FAS		
Ň	art, historical treasures, or other similar assets held		
	provide the following amounts relating to these item	•	
			► \$
	(i) Revenue included on Form 990, Part VIII, line 1(ii) Assets included in Form 990, Part X		· · · ► \$
2	If the organization received or held works of art,	historical treasures. or other similar	assets for financial gain. provide the
-	following amounts required to be reported under FA		
а		_	► \$
b	Revenue included on Form 990, Part VIII, line 1 . Assets included in Form 990, Part X		► \$

Schedu	le D (Form 990) 2020									Page 2
Part	Organizations Maintaining	Colle	ections of	Art, Hist	orical T	reasures	, or O	ther Similar A	ssets (cor	ntinued)
3	Using the organization's acquisition, collection items (check all that apply):		sion, and ot	her recor	ds, chec	k any of th	e follov	ving that make	significant	use of its
а	Public exhibition			d	Loan	or exchang	e prog	ram		
b	Scholarly research					-				
с	Preservation for future generations	6								
4	Provide a description of the organization XIII.	tion's	collections	and expla	in how t	hey further	the ore	ganization's exe	npt purpos	se in Part
5	During the year, did the organization assets to be sold to raise funds rather									5 🗌 No
Part	IV Escrow and Custodial Arra	anger	nents.							
	Complete if the organization 990, Part X, line 21.	n ansv	vered "Yes	" on For	m 990, F	Part IV, line	e 9, or	reported an ar	nount on	Form
1a	Is the organization an agent, trustee included on Form 990, Part X?								ot	5 🗌 No
b	If "Yes," explain the arrangement in P	art XIII	and compl	ete the fo	llowing ta	able:				
								A	mount	
С	Beginning balance						10	;		
d	Additions during the year						10	i		
е	Distributions during the year						16	•		
f	Ending balance						11	:		
2a	Did the organization include an amound	nt on F	Form 990, P	art X, line	21, for e	scrow or cu	ustodia	l account liability	/? 🗌 Yes	s 🗌 No
	If "Yes," explain the arrangement in P	art XII	. Check her	e if the ex	planatio	n has been	provid	ed on Part XIII .		
Par										
	Complete if the organization	-								
		(a) (Current year	(b) Prio	or year	(c) Two year	rs back	(d) Three years bac	k (e) Four y	ears back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities and programs .									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of t	the cu	rrent year er	nd balanc	e (line 1g	, column (a)) held	as:		
а	Board designated or quasi-endowment	nt 🕨		%						
b	Permanent endowment	%								
С	Term endowment ►%	1								
	The percentages on lines 2a, 2b, and									
3a	Are there endowment funds not in the	e poss	session of th	ne organiz	zation tha	at are held	and ac	ministered for t		
	organization by:									es No
	(i) Unrelated organizations						· ·		3a(i)	
	()								3a(ii)	
b	If "Yes" on line 3a(ii), are the related o						• •		3b	
4	Describe in Part XIII the intended uses			on's endo	wment fu	unds.				
Part				" -				0 F 000	Dent V. III	10
	Complete if the organization	i ansv								
	Description of property		(a) Cost or of (investm	ient)		or other basis ther)	• •	Accumulated epreciation	(d) Book	
1a	Land	·		0.						0.
b	Buildings	·								
С	Leasehold improvements	•								
d	Equipment	F				38,282.		13,908.	2	4,374.
<u>e</u>	Other					<u>()</u>				
Total.	Add lines 1a through 1e. (Column (d) n	nust e	qual Form 9	90, Part >	(, column	n (B), line 10	ю.).	🕨 📋	2	4,374.

Schedule D (Form 990) 2020 Investments-Other Securities. Part VII Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely held equity interests . (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments-Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (b) Book value (a) Description of investment (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Part IX Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► Other Liabilities. Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) Program Designated Liabilities 536,796 (3) Deferred Rent 31,689 (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) . ► 568,485. . . 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedu	e D (Form 990) 2020				Page 4
Part	XI Reconciliation of Revenue per Audited Financial Stateme	ents	With Revenue per	Return	l.
	Complete if the organization answered "Yes" on Form 990,	Part I	V, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1	· ·		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Retu	rn.
	Complete if the organization answered "Yes" on Form 990,				
1	Total expenses and losses per audited financial statements	· ·		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1	1		
а	Donated services and use of facilities	2a		-	
b	Prior year adjustments	2b		-	
С	Other losses	2c		-	
d	Other (Describe in Part XIII.)	2d		_	
e	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1	; ·		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b			-	
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	
5	Total expenses. Add lines 3 and 4c . (<i>This must equal Form 990, Part I, lin</i> XIII Supplemental Information.	e 18.)		5	
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part			,	

Schedule D (Form 990) 2020								
	m 990) 2020 Page 5 Supplemental Information (continued)							

	IEDULE F m 990)	State	ement of		OMB No. 1545-0047						
(Complet	e if the organ	e if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.							
	tment of the Treasury al Revenue Service	► G	io to <i>www.irs</i>		nch to Form 990. For instructions and the latest	information.		Open to Public nspection			
Name	of the organization						Employer i	dentification number			
	. Lewis Inst rtl General		on Activit	ies Outside	the United States. Com	plete if the orga	54-180 Inization a				
		, Part IV, line									
1					cords to substantiate the a ts or assistance, and the s						
	award the gran			-				🗌 Yes 🔀 No			
2	For grantmake outside the Uni		in Part V the	e organization	's procedures for monitorin	ng the use of its	grants an	d other assistance			
3	Activities per R	egion. (The fo	llowing Part	I, line 3 table c	an be duplicated if additior	nal space is need	led.)				
	(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity liste a program se describe specifi service(s) in the	ervice, c type of	(f) Total expenditures for and investments in the region			
(1)	Europe		1	2	Develop Disciples to live faith in Christ			7,798.			
(2)	North Americ	ca	1	1	Develop Disciples to live faith in Christ			1,740,671.			
(3)											
(4)											
(5)											
(6)											
(7)											
(8)											
(9)											
(10)											
(11)											
(12)											
(13)											
(14)											
(15)											
(16)											

 (17)
 2
 3
 1,748,469.

 3a
 Subtotal
 2
 3
 1,748,469.

 b
 Total from continuation sheets to Part I
 2
 3
 1,748,469.

 c
 Totals (add lines 3a and 3b)
 2
 3
 1,748,469.

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16) 2	Enter total p	imber of rooini	ant organizations li	sted above that are	recognized as sha	prities by the foreign		d as a tax	
2 3	exempt 501(c)(3) organization	h by the IRS, or for v	which the grantee or other than all and the grantee or other the grantee or other the grantee or other the second se	counsel has provid	ed a section 501(c)(3) equivalency letter	🕨	

Schedule F (Form 990) 2020

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
3)							
4)							
5)							
6)							
7)							
3)							
9)							
0)							
1)							
2)							
3)							
4)							
5)							
6)							
7)							
8)							

Page 3

Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).	☐ Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	🗙 No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Ves	🗙 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>	Yes	🗙 No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	☐ Yes	🗙 No

BAA

REV 09/08/21 PRO

Schedule F (Form 990) 2020

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Pt I Line 2: The DC headquarters is responsible for all financial operations
and various variants monthly for all superditures both demostic and international
and reviews reports monthly for all expenditures both domestic and international.

	DULE G					aising or Gam		OMB No. 1545-0047
(Form	990 or 990-EZ)	Complete if	the organization an organization ente	2020				
	nent of the Treasury Revenue Service	Þ	► At Go to www.irs.gov/	ition.	Open to Public Inspection			
Name o	of the organization						Employer identit	
	. Lewis Ins						54-180201	-
Par		sing Activities. 0-EZ filers are n				vered "Yes" on	Form 990, Part IV	, line 17.
1		•	n raised funds t	hrough any		•	Check all that apply.	
a	Mail solicit			e _		on of non-govern	•	
b	Internet an	d email solicitation	ns	f _		on of governmen undraising event	-	
c d				g		unuraising event	5	
2a	•		ten or oral agree	ement with	anv indivic	lual (including off	icers, directors, trus	stees.
							fundraising services	
b		e 10 highest paid at least \$5,000 by			draisers) pı	irsuant to agreen	nents under which t	he fundraiser is to be
	(i) Name and addre or entity (fun		(ii) Activity	custody o	draiser have r control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
				Yes	No	-		
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
Total					•			
3	List all states i registration or	in which the orga			ensed to s	olicit contributior	ns or has been noti	fied it is exempt from

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			Banquet (event type)	(event type)	(total number)	(add col. (a) through col. (c))
Ine						
Revenue	1	Gross receipts	15,721.			15,721.
Re	2	Less: Contributions	15,721.			15,721.
	3	Gross income (line 1 minus line 2)	0.			0.
	4	Cash prizes				
	5	Noncash prizes				
sesue	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses .				
	10 11	Direct expense summary. Ad	ld lines 4 through 9 in c	olumn (d)	· · · · · · · >	0.
Pa	rt II	Net income summary. Subtra Gaming. Complete if th \$15,000 on Form 990-E2	e organization answe	ered "Yes" on Form s	990, Part IV, line 19,	
۵.		φ10,000 011 0111 050 E2		(b) Pull tabs/instant		(d) Total gaming (add
enue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue	1	Gross revenue				
ses	2	Cash prizes				
suedx	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses .				
	6	Volunteer labor	□ Yes % □ No	□ Yes % □ No	□ Yes % □ No	
	7	Direct expense summary. Ad	ld lines 2 through 5 in c	olumn (d)		
	8	Net gaming income summary	y. Subtract line 7 from li	ne 1, column (d)		
	a b -		onduct gaming activities	s in each of these states		🗌 Yes 🗌 No
10		Were any of the organization's g If "Yes," explain:	-		ated during the tax year	

Schedu	ile G (Form 990 or 990-EZ) 2020 Page 3
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ►
	Address ►
15a	Does the organization have a contract with a third party from whom the organization receives gaming
b	If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the
	amount of gaming revenue retained by the third party ► \$
С	If "Yes," enter name and address of the third party:
	Name ►
	Address ►
16	Gaming manager information:
	Name ►
	Gaming manager compensation \$
	Description of services provided
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or
Dout	spent in the organization's own exempt activities during the tax year ► \$
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.



Employer identification number

54-1802015

C.S. Lewis Institute Pt XI: Book to Tax difference in depreciation. Pt VI, Line 11b: The form is reviewed by the e

Ρt	VI,	Line	11b:	The	form	is	reviewed	by	the	entire	governing	body	during	a	

board meeting.

Ρt	VI,	Line	12c:	Governing	Documents	are	listed	in	the	Personnel	Handbook.	

Pt VI, Line 15a: Compensation is compared with guidelines established by ECFA

and other entities.

Pt VI, Line 15b: Compensation is compared with guidelines established by ECFA

			entities.
--	--	--	-----------

Ρt	VI,	Line	18:	Financial	Statements	and	990	are	shown	on	the	website.	

Pt VI, Line 19: Financial Statements and 990 are shown on the website.

Pt XII, Line 2c: President and Treasurer are responsible for the approval of

the financial statements and tax return.

Pt VI, Section C, Line 17:

State: CO State: KY

State: MD State: MI State: MN

State: ND State: NH State: NM

State:	CN	
State:	/A	
State:	VA	
State:	VI	

Schedule O (Form 990 or 990-EZ) 2020	Page 2
Name of the organization	Employer identification number
C.S. Lewis Institute	54-1802015
State: WV	

Federal Depreciation Options ► Keep for your records

2020

Name as Shown on Return C.S. Lewis Institute	Employer Identification No. 54-1802015							
MACRS Convention								
Compute convention (result shown below)								
 When 'Compute convention' is checked, the program determines which convention applies to MACRS personal property assets placed in service in 2020, and checks the appropriate box below. The program uses the 'Half-year convention' unless the 'Mid-quarter convention' box is checked. 1 Half-year convention 2 Mid-quarter convention 								
MACRS Computation								
Use IRS tables for all MACRS property placed in service this year? Yes No Treat all MACRS assets for this activity as qualified Indian reservation property? Yes No Treat all assets acquired after Aug 27, 2005 as qualified GO Zone property?								
Form 990-T Section 179 Information								
 Taxable income computed without the Section 179 or contribution deduction Contribution deduction for purposes of Section 179 limitation	. 2							

teew7901.SCR 04/13/17

Form 4562		Depreciatio				0	MB No. 1545-0172
Department of the Treasury			ch to your tax				Attachment
Internal Revenue Service (99) ► Go to	o www.irs.gov/Form456					Sequence No. 179
Name(s) shown on return				hich this form rel	ates		fying number
C.S. Lewis Ins			990 / Fc			54-1	1802015
		ertain Property Und			mploto Dort I		
		ted property, comple		-			
		ns)				1	
						3	
	 3 Threshold cost of section 179 property before reduction in limitation (see instructions)						
					er -0 If married filing	4	
separately, see						5	
6	a) Description of prope	erty	(b) Cost (busi	ness use only)	(c) Elected cost		
		t from line 29					
		property. Add amount				8	
		naller of line 5 or line 8				9	
		n from line 13 of your				10	
					r line 5. See instructions	11	
		Add lines 9 and 10, bu				12	
		n to 2021. Add lines 9 v for listed property. Ir			13		
					de listed property. See	instri	ictions)
			-	•	erty) placed in service		
	/ear. See instructio		-			14	
15 Property subje	ct to section 168(f)	(1) election				15	
		RS)				16	
Part III MACRS	Depreciation (I	Don't include listed	oroperty. Se	e instruction	าร.)		
			Section A				
		aced in service in tax y	•	•		17	3,734.
			-	-	o one or more general		
asset accounts					· · · · · · ► e General Depreciatior	- Cuat	
		r (c) Basis for depreciation	-		-		200
(a) Classification of prop	perty placed in	(business/investment use	(d) Recovery period	(e) Conventio	n (f) Method	(g) De	epreciation deduction
19a 3-year prope	service	only-see instructions)					
b 5-year prope	-	15 610	5.0 yrs	НҮ	200 DB		3,122.
c 7-year prope		13,010.	5.0 915			+	
d 10-year prope						1	
e 15-year prope							
f 20-year prope	ty						
g 25-year prope	rty		25 yrs.		S/L		
h Residential rer	ital		27.5 yrs.	MM	S/L		
property			27.5 yrs.	MM	S/L	<u> </u>	
	i Nonresidential real 39 yrs. MM S/L					<u> </u>	
property				MM	S/L	L	
	n C—Assets Plac	ed in Service During	2020 Tax Ye	ar Using the	Alternative Depreciatio	on Sys	tem
20a Class life			12 100		S/L	+	
c 30-year	b 12-year 12 yrs. S/L c 30-year 30 yrs. MM S/L						
<u>d</u> 40-year	+						
	ry (See instructi	ons.)	40 yrs.	MM	S/L	1	
21 Listed property						21	
			lines 19 and	20 in column	(g), and line 21. Enter		
		of your return. Partne				22	6,856.
		ced in service during t					
portion of the b	asis attributable to	o section 263A costs .			23		

IRS e-file Signature Authorization Form 8879-E0 OMB No. 1545-0047 for an Exempt Organization For calendar year 2020, or fiscal year beginning Jul 1, 2020, and ending Jun 30, 2021 ► Do not send to the IRS. Keep for your records. 20 Department of the Treasury ► Go to www.irs.gov/Form8879EO for the latest information. Internal Revenue Service Name of exempt organization or person subject to tax Taxpayer identification number 54-1802015 C.S. Lewis Institute Name and title of officer or person subject to tax Joel S Woodruff, President Type of Return and Return Information (Whole Dollars Only) Part I Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. **1a Form 990** check here ► X **b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) 1,735,052. 1b 2b 3a Form 1120-POL check here ► 3b 4a Form 990-PF check here ► **b** Tax based on investment income (Form 990-PF, Part VI, line 5) . . 4b 5a Form 8868 check here ► 5b 6b 7a Form 4720 check here ► **b** Total tax (Form 4720, Part III, line 1) . . . 7b Declaration and Signature Authorization of Officer or Person Subject to Tax Part II Under penalties of perjury, I declare that 🔀 I am an officer of the above organization or 🗌 I am a person subject to tax with respect to (name of organization) , (EIN) and that I have examined a copy of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only I authorize to enter my PIN as my signature ERO firm name Enter five numbers, but do not enter all zeros on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. X As an officer or person subject to tax with respect to the organization, I will enter my PIN as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies)

Signature of officer or person subject to tax ►	Date 11/22/2021
Part III Certification and Authentication	
ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.	5 4 2 6 0 2 1 2 3 4 5 Do not enter all zeros

regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

I certify that the above numeric entry is my PIN, which is my signature on the 2020 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS *e-file* Providers for Business Returns.

ERO's signature ►

Date **>**

ERO Must Retain This Form — See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So

Itemization Statement

Additional information from your 2020 Federal Exempt Tax Return

Form 990: Return of Organization Exempt from Income Tax

Line 9, column (A)Itemization StatementDescriptionAmountPrepaid Expenses40,702.Program Designated Funds402,926.Total443,628.

Form 990: Return of Organization Exempt from Income Tax

Line 23, column (A)

Description		Amount
Copier Lease		15,454.
PPP Loan		157,655.
	Total	173,109.

1